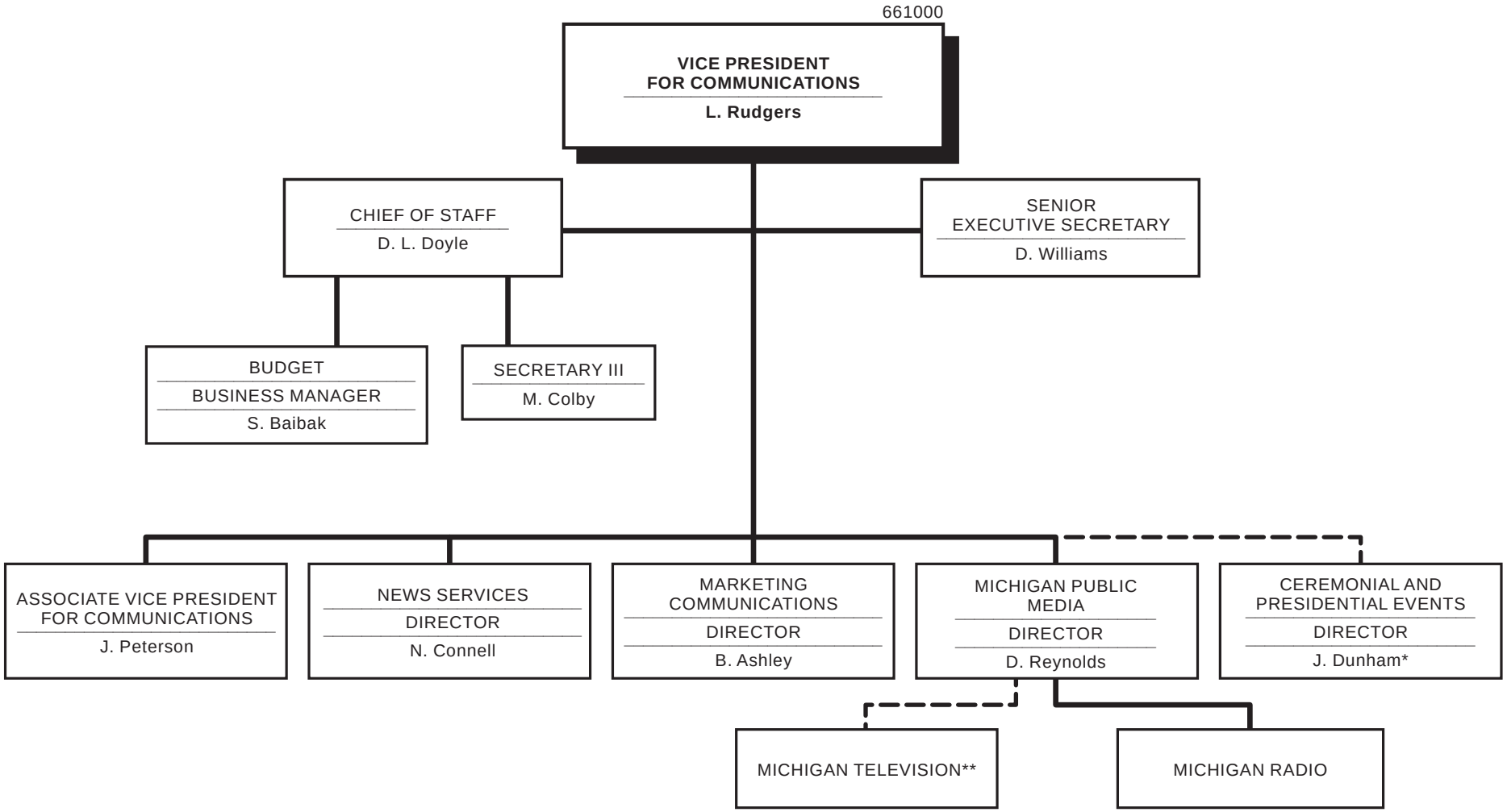
UNIVERSITY OF MICHIGAN

ORGANIZATION CHART

COMMUNICATIONS

VICE PRESIDENT FOR COMMUNICATIONS



*Also reports to Associate Vice President for Development and Senior Counselor to the President
**Dotted line to Flint Chancellor

661000
October 2003